2025

Dilek KOŞU

Arma Filtre Sistemleri San. ve Tic. A.S.

01.01.2025



**clımate transıtıon plan Arma Fıltre Sıstemlerı San. ve Tıc. A.S.**

**Introduction**

The Paris Agreement, signed by 197 countries, aims to limit the global temperature rise to well below 2°C and pursue efforts to limit it to 1.5°C above pre-industrial levels. In order to achieve this ambitious goal, companies need to take urgent and significant action to reduce their greenhouse gas emissions and transition to a low-carbon economy. This Climate Transition Plan provides a roadmap for our organization to align with a 1.5°C world and contribute to the global effort to combat climate change.

Arma commits to reach net-zero CO2e emissions across the value chain by 2050 from a 2021 base year.

To demonstrate progress toward our 2030 near-term targets, we set to achieve 100% renewable electricity, 12% energy saving and reduce our absolute Scope 1 and 2 CO2e emissions by 60% from a 2021 base year.

Our strategy is aligned with — and inspired by — our clients, suppliers, employees and the other stakeholders in which we operate. Promoting a sustainable future is both the right thing to do and good business; we believe that our actions to reduce carbon emission will not only help lower our climate impact but also help us strengthen relationships with clients and attract and retain top talent.

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| **Governance** |   |
| Disclose the organization’sgovernance around climate related risks and opportunitiesa) Describe the board’s oversightof climate-related risks andopportunities.b) Describe management’s role inassessing and managingclimate-related risks andopportunities. | The Chairman of the Board also serves as the CEO.The President and CEO is responsible for board-level oversight of sustainability. One of the members of the Board of Directors chairs the energy council, and work the management system coordinator of environmental (ISO 14001), health and safety (ISO 45001), and energy (ISO 50001) systems. This individual is accountable for providing identified risks and opportunities, annual reports on sustainability and all management systems to senior management and the Chairman of the Board of Directors.The management system coordinator and the senior management determines policies, strategies, risk and opportunities while considering changing market conditions, business priorities, stakeholder expectations, and the climate crisis annually. They also monitor sustainability performance and ensure that decisions related with risks, and opportunities are implemented across the organization.The management system coordinator and management team regularly monitor strategies integrated into business processes on a monthly basis and take action as necessary.Sustainability is a top priority on the agenda of Board of Directors investment and company strategy meetings. We have shared this commitment to sustainability with all of our stakeholders through our web page and digital flyers. We conduct studies in line with our commitment to achieving net-zero emissions by 2050. |
| **Strategy** |   |
| Disclose the actual and potentialimpacts of climate-related risksand opportunities on theorganization’s businesses,strategy, and financial planningwhere such information ismateriala) Describe the climate-relatedrisks and opportunities theorganization has identified overthe short, medium, and longterm.b) Describe the impact of climate related risks and opportunitieson the organization’sbusinesses, strategy, andfinancial planning.c) Describe the resilience of theorganization’s strategy, takinginto consideration differentclimate-related scenarios,including a 2°C or lowerscenario. | Risk 1 : carbon pricing mechanismMedium termWe are currently not subject to any obligations under a carbon pricing mechanism. However, a sector-based carbon pricing mechanism will come into effect in Turkey in the near future. As a facility that produces using aluminum raw materials, we will need to take measures to comply with this mechanism in the short term. This may result in increased product costs and create a competitive disadvantage. To prepare for these regulations, we have made investments to reduce our greenhouse gas emissions.Financial impacts are calculated according to the Emissions Trading System (ETS). The system is currently being installed in Turkey but has not yet been put into use. However, it is expected to be commissioned in 3years. Arma 2021 Greenhouse Gas emissions have been calculated as 18,280 tCO2e. If the Carbon Tax is implemented soon, an assessment will be made of these emissions. Since there is no set price for the Carbon Tax in our country, we have referred to the data from the World Bank Carbon Pricing Board - EU ETS for the Carbon Tax price. The Carbon Tax price has been calculated as EUR 78/tCO2e. The potential financial impact figure is the maximum, which is calculated as (18,280 tons CO2e) \* (EUR 78/tCO2e) = 1,425,840EUR = 46,445,170 TL /yearIn order to manage the risk, we have set targets to reduce our Scope-1 and Scope-2 greenhouse gas emissions. To achieve these goals, we are focused on reducing our natural resource consumption by improving energy efficiency and investing in renewable energy sources. While these initiatives involve costs for energy efficiency studies and renewable energy investments, they also result in significant indirect cost savings and emission reductions. Therefore, the costs should not be evaluated solely within the scope of this risk.  |
|   | Risk 2: Transioning to lower emission technologyImplementedInefficient manufacturing processes can lead to higher energy consumption and associated greenhouse gas emissions. There may be risks associated with outdated equipment and processes that are not optimized for energy efficiency. High energy costs may lead to an increase in product prices, which could have a negative impact on competitiveness. To manage the risk, Arma is investing in technology to energy efficiency projects. This project will reduce 4.7 % of total consumption.The financial effect figures are calculated based on the projected energy savings from the installation of high-efficiency motors. The total investment cost for these motors is 2,060,990 TL. In 2021, the replacement of 98 motors resulted in annual energy savings of 116,000 kWh. In 2022, replacing 28 motors saved an additional 84,000 kWh annually. In 2023, the replacement of 177 motors resulted in annual energy savings of 679,000 kWh. The total energy savings across all three years is 879,000 kWh per year. Based on the average 2024 electricity unit price of 3.41 TL/kWh, the annual cost savings amount to approximately 2,997,390 TL. |
|   | Risk 3: Transioning to lower emission technologyImplementedInefficient manufacturing processes can lead to higher energy consumption and associated greenhouse gas emissions. There may be risks associated with outdated equipment and processes that are not optimized for energy efficiency. High energy costs may lead to an increase in product prices, which could have a negative impact on competitiveness. To manage the risk, Arma is investing in technology to energy efficiency projects. The energy consumption of the existing pneumatic equipment is high. The calculation was made by comparing the consumption of the current pneumatic equipment to that of the low-consumption pneumatic equipment. The annual consumption of the 165 pcs pneumatic equipment planned for replacement is 317,330 kWh higher than that of the low-consumption pneumatic equipment. Using the average electricity price 2024 of 3.41 TL/kWh, the annual excess cost is reduced to 1,082,095 TL. These figures highlight the significant financial burden posed by inefficient equipment, emphasizing the importance of the planned upgrades. |
|   | Opp 1: Use of lower emission sources of energyImplementedBy investing in rooftop solar energy panels, we aim to reduce our reliance on non-renewable sources of energy and lower our carbon footprint. Additionally, the annual renewable electric production resulted in significant cost savings for our business, enhancing our financial performance. Overall, the investment in solar panels is a strategic opportunity that aligns with our sustainability objectives while providing a tangible financial benefit to our organization.The rooftop solar panels produced 2,728,000 kWh in 2024, meeting 14.5% of our current energy needs, equivalent to 18,915,690 kWh annually. Based on average 2024 electricity prices of 3.41 TL/kWh, this resulted in annual cost savings of 9,302,480 TL. The substantial reduction in electricity costs positively impacted our financial performance and provide a quick return on investment. |
|   | Opp 2: Move to more efficient buildingsShort termIntegrating a compressor waste-heat recovery system for plant heating presents a significant opportunity for our business. Our current 4x 110KW compressor and 1x 200KW compressor generate a total of 28,000m3/month and 12,000m3/month, respectively. This opportunity not only reduces our operating costs but also aligns with our commitment to reducing our environmental impact by reducing our carbon footprint.Assuming the project will be used for heating purposes over 6 months, it is estimated to provide energy savings of 240,000m3/year as natural gas. Given the unit price of 14,15 TL/m3, this translates to a total profit of 3,396,400 TL annually. These savings represent a substantial reduction in our energy costs, positively impacting our financial performance and providing a quick return on investment. |
|   | Opp 3: Use of lower emission sources of energyMedium termBy investing in ground solar energy panels, we aim to reduce our reliance on non-renewable sources of energy and lower our carbon footprint. This investment will enable us to generate approximately 83% of our electricity consumption from solar energy, contributing to our sustainability goals. Additionally, the annual renewable electric production will result in significant cost savings for our business, enhancing our financial performance. Overall, the investment in solar panels is a strategic opportunity that aligns with our sustainability objectives while providing a tangible financial benefit to our organization.We have the opportunity to install a solar power plant (GES) with a capacity of 13,760 kWp, as per regulations allowing a transformer power capacity of twice the rated capacity. We have already planned to install 2,617 kWp of energy capacity on our rooftops, leaving us with the ability to install the remaining 11,119 kWp on land. We plan to install 12,088 panels on the land, which can produce 20,880,000 kWh/year.  |
|  | Opp 4: Energy monitoring systemMedium termAn energy monitoring system can lead to significant energy savings, typically ranging from 5% to 20% depending on the specific circumstances and the level of optimization achieved. Our annual energy cost is 52,323,872 TL. Considering our high energy use processes such as powder coating and anodizing, our plant is well-suited to achieve substantial energy savings through the implementation of an energy monitoring system. This system will enable us to optimize our energy usage by providing detailed insights into consumption patterns and identifying areas for efficiency improvements. |
|  | Opp 5: Move to more efficient buildingsImplementedWe implemented a two-year project to replace old light sources with LED lights in our production area, installing 1,500 LED lights. The project began in 2021 and was completed in 2022. In 2024, this energy efficiency opportunity resulted in annual savings of 829,720 kWh. With the average electricity price of 3.41 TL/kWh in 2024, the financial benefit amounted to approximately 2,829,345 TL. This opportunity has positively impacted our financial performance and cash flows by reducing our operational energy costs and supporting our long-term sustainability goals. |
|  | Opp 6:Use of new technologiesShort TermFor our new investment, we required a 200 kW compressor. Instead of selecting the commonly used model with a capacity of 32.8 m³/min, we chose a higher-efficiency model with a capacity of 33.1 m³/min. Although both models have the same power rating, the energy-efficient model delivers an additional 18 m³/hour of air. This decision aligns with our strategy to prioritize resource-efficient technologies during capital investments. The estimated annual energy saving is approximately 3,951 kWh. At a local electricity cost of 3.41 TL/kWh, this equates to an annual financial saving of 13,473 TL. The investment was completed in 2024, and the equipment became operational at the beginning of 2025. |
|  | Opp 7: Move to more efficient buildingsShort termThe new facility was designed to include roof lighting elements such as transparent panels to enhance natural daylight usage. This design improvement was implemented specifically in the Anodizing III and warehouse areas to reduce reliance on artificial lighting. The annual energy savings were estimated at 11,160 kWh based on reduced artificial lighting usage (9.3 kWh for 4 hours/day, 300 days/year). Multiplied by the current electricity cost of 3.41 TL/kWh, this equates to an annual financial saving of 38,056 TL.The investment was completed in 2024, and the equipment became operational at the beginning of 2025. |
|  | Opp 8:Use of new technologiesShort TermAs part of our new facility investment, we installed energy-efficient roof fans to reduce operational energy consumption. Specifically, a 2.2 kW fan model was selected to replace the standard 5.5 kW option. Thirteen units were installed, each offering the same airflow performance as the higher-wattage alternative. The expected annual energy saving is 375,804 kWh/year. At an electricity unit cost of 3.41 TL/kWh, the annual cost saving is: 375,804 kWh × 3.41 TL/kWh = 1,281,492 TL/year.This figure represents the total annual earnings derived from energy cost reductions resulting from the use of more efficient fan units. The investment was completed in 2024, and the equipment became operational at the beginning of 2025. |
|  | Opp 9: Increased efficiency of production and/or distribution processesShort TermAs a part of our new facility, we selected a more energy-efficient 60 kW chiller instead of a commonly used 84 kW model. This decision was made during the investment phase to optimize energy consumption and reduce operational costs while maintaining required cooling capacity. Annual energy savings were calculated by multiplying the estimated kWh saved (103,680) by the electricity unit cost (3.41 TL/kWh), resulting in estimated annual savings of 353,549 TL. The investment was completed in 2024, and the equipment became operational at the beginning of 2025. |
|  | Risk analysis is conducted using the IEA STEPS (Stabilization in Temperature Environments, Policies, and Strategies), Sustainable Development Scenario (SDS), and International Energy Agency (IEA) Net-Zero 2050 scenarios. These scenarios serve as frameworks for assessing and evaluating potential risks associated with the our operations and strategy in the context of climate change and the energy transition. By considering these scenarios, the risk analysis can encompass a comprehensive range of climate-related risks, enabling our organization to identify vulnerabilities and develop appropriate risk mitigation strategies.Climate-related scenario: Transition scenarios - IEA SDS/NZEScope of scenario analysis: Company-wideThis scenario analysis considers the transition scenarios outlined by the International Energy Agency (IEA) in their Sustainable Development Scenario (SDS) and Net-Zero Emissions (NZE) scenario. The analysis covers a quantitative and qualitative approach, taking into account the reporting year, as well as the years 2030 and 2050. The scenario focuses on achieving global warming well below the 2°C target. It assumes that energy-related Environmental, Social, and Governance (ESG) goals will be met, and current net-zero commitments will be honored.Key considerations and predictions in this scenario analysis include:* Commissioning of EU Emissions Trading System (ETS)-like mechanisms and Border Carbon Regulation Mechanism: The implementation of these mechanisms is anticipated, leading to increased costs for companies. Additionally, voluntary carbon markets will continue to play a significant role, albeit at a certain cost.
* Increased investment needs in renewable energy: Companies, including Arma, will have to invest more in renewable energy sources to improve energy efficiency and reduce carbon emissions.
* Implementation of Carbon Border Adjustment Mechanism (CBAM): CBAM is expected to be enforced by 2026, resulting in higher costs for raw materials and our prices.
* Growing middle-income consumer base in Asia-Pacific and Africa: The rise in middle-income consumers in these regions, coupled with increased access to electricity in least developed areas, will drive market growth, particularly in the white goods sector. This growth presents opportunities for companies operating in these regions.
* Collaboration with customers to meet sustainability criteria: Companies will need to collaborate closely with customers to meet sustainability criteria and align with their expectations regarding environmentally friendly products and practices.

Climate-related scenario: Transition scenarios - IEA STEPSScope of scenario analysis: Company-wideThis scenario analysis considers the transition scenarios outlined by the International Energy Agency (IEA) in their Stabilization in Temperature Environments, Policies, and Strategies (STEPS) framework. The analysis covers a quantitative and qualitative approach, taking into account the reporting year, as well as the years 2030 and 2050. This scenario represents an intermediate path with limited emissions reductions compared to business-as-usual situations. Delayed adjustments in emissions reduction efforts will fall short of meeting the commitments outlined in the Paris Agreement to limit global warming to 1.5°C.Key considerations and predictions in this scenario analysis include:* Temperature increase projections: The scenario predicts temperature increases of 1.6°C to 3.2°C to 5.4°C. These temperature rises will lead to increased costs due to heightened physical risks and disruptions at both the supplier and company levels.
* Carbon cost dynamics: The pace of carbon cost increases may not match the projections outlined in the SDS/NZE scenarios. Delays in the implementation of EU ETS-like mechanisms and the Border Carbon Regulation Mechanism may contribute to this divergence.
* Continued importance of voluntary carbon markets: Voluntary carbon markets will remain significant, albeit at lower costs compared to other scenarios.
* Expected inflation and increased raw material costs: Inflationary pressures are predicted to rise, resulting in increased costs for raw materials. These cost increases are expected to persist in the near future.
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| Arma assesses water-stressed areas as "high" stress areas based on the WWF Water Risk Filter. Our evaluation involves utilizing the baseline annual data set and analyzing baseline water stress. According to the WWF Water Risk Filter, this specific location falls under the category of a "high" water-stressed area. With no significant changes observed compared to the previous reporting year. As a result, we have determined that our situation remains "about the same" whencomparing it to the previous year's assessment. According to scenarios of WWF Water Risk Filter and company projection, we do not expect any change in long-term forecast. | Water Risk 1 : Water StressLong-termBased on Arma’s internal analysis, water stress risks have been identified as a significant physical climate risk. Increasing water stress can potentially cause reductions or disruptions in production capacity, as water is essential for both our production processes and WASH (Water, Sanitation, and Hygiene) services in the production plants. Such disruptions can lead to production interruptions, posing a significant risk to our operations. According to scenarios of WWF Water Risk Filter and company projection, we do not expect any change in long-term forecast.Water Opp 1 : Reduced water usage and consumptionImplementedThe aim is to reduce water consumption by implementing more sensitive water usage settings. This was achieved by replacing the existing ball valves with gate valves in the flow meters used within the anodizing plant. The use of gate valves allowed for more precise control over the flow of water, enabling us to optimize water consumption during the anodizing process.Water Opp 2 : Reduced water usage and consumptionImplementedThe contamination analyses of 4 hot sealing baths used in our anodizing facilities were conducted and monitored. Initially, these 4 baths have been changed once a week. Through analysis aimed at extending the change periods, it was observed that 3 of the baths could be changed once every two weeks, thereby ensuring continuity of production. As a result, the change periods were successfully extended.Water Opp 3 : Reduced water usage and consumptionImplementedThe conidur sealing bath used in our anodizing facilities was originally changed once a week. After conducting a study to extend the change periods, the bath was converted to a long-life bath, allowing it to be used without any changes. This alteration included changing the chemical used in the bath, resulting in a monthly water saving of 40 m³. |
| **Risk Management** |   |
| Disclose how the organizationidentifies, assesses, and managesclimate-related risks.a) Describe the organization’sprocesses for identifying andassessing climate-related risks.b) Describe the organization’sprocesses for managingclimate-related risks.c) Describe how processes foridentifying, assessing, andmanaging climate-related risksare integrated into theorganization’s overall riskmanagement. | Risk analyses are carried out by multidisciplinary teams in order to achieve targeted results with regards to processes, increase desired effects, prevent and reduce undesired effects, implement planned actions, and facilitate improvements. The owner of the relevant process ensures that risks and opportunities are identified together with the relevant team. When identifying risks and opportunities, the team evaluates process objectives, actions defined to achieve those objectives, product analysis, product inspection results, customer complaints, internal scrap, rework analysis, issues identified within the scope of the organization, and stakeholder expectations. In addition, while identifying strategic, operational, physical, financial, reputational, market and legal or regulatory risks and opportunities, the hazards defined within the scope of OHS, environmental impacts, important energy uses, legal requirements and sustainability issues are also evaluated. Risks and opportunities are scored on a scale of 1-5 points based on their financial, reputational, production, operational, human, and legal impacts. Action prioritization is based on the score derived from the severity (S) and occurrence (O) multipliers. Actions are regularly reviewed and tracked at management meetings throughout the year. One of the members of the Board of Directors chairs the energy council, and work the management system coordinator of environmental (ISO 14001), health and safety (ISO 45001), and energy (ISO 50001) systems. This individual is accountable for providing identified risks and opportunities, annual reports on sustainability and all management systems to senior management and the Chairman of the Board of Directors. For financial impact scoring, less than 75K Euro is considered insignificant, and costs exceeding 1.5million EUR are considered highly significant. |
| **Metrics and Targets** |   |
| Disclose the metrics and targetsused to assess and managerelevant climate-related risks andopportunities where suchinformation is material.a) Disclose the metrics used by theorganization to assess climate related risks and opportunitiesin line with its strategy and riskmanagement processb) Disclose Scope 1, Scope 2, and,if appropriate, Scope 3greenhouse gas (GHG)emissions, and the related risks.c) Describe the targets used bythe organization to manageclimate-related risks andopportunities and performanceagainst targets. | **Climate Related Targets**Target 1:AbsoluteYear target was set : 2022Target coverage : Company wideScopes: 1&2Base year : 2021Total base year emissions covered by target in all selected Scopes (metric tons CO2e) : 13,040.4Target year : 2030Targeted reduction from base year (%) : 50Target 2:IntensityYear target was set : 2022Target coverage : Company wideScopes: 1&2Intensity metric : Metric tons CO2e per unit revenueBase year : 2021Intensity figure in base year for all selected Scopes (metric tons CO2e per unit of activity) : 0.000014Target year : 2030Targeted reduction from base year (%) : 90**Water Related Targets**Target 1:IntensityReduction in withdrawals per productionYear target was set : 2019Target coverage : Company wideIntensity metric : water withdrawal (m3) / production quantity x 100Base year : 2019Figure in base year: 0.89Target year : 2030Target year figure :0.68Arma facility is in the scope. There is no exclusion.Arma is committed to investing in a range of energy efficiency projects aimed at adopting lower emission technologies. These projects encompass the installation of roof and ground solar energy panels, waste heat recovery systems, and LED lighting technology. A portion of these projects has been successfully completed during the reporting year, contributing to our progress towards our set goals. Despite the challenges posed by increasing production capacity, we maintain our dedication to achieving our targets and continually improving our sustainability efforts. |